



2021-2022 URBAN RENEWAL AGENCY BUDGET COMMITTEE MEETING

ZOOM MEETING

City of Banks Council Chambers
13690 NW Main Street
Saturday, May 1st, 2021 at 9:00 am

COVID-19: Due to the emergency declaration resulting from COVID-19 (Coronavirus disease) and protocols, the City Council is limiting in-person contact and encouraging social distancing.

The Urban Renewal Agency Budget Committee Meeting will be conducted remotely by video conferencing.

Public Comments may be submitted to Jolynn Becker at jbecker@cityofbanks.org, and must be received by 1:00 pm on Friday, April 30, 2021.

TO LISTEN TO THIS MEETING LIVE

Use the ZOOM App on your electronic device and the following link:

<https://us02web.zoom.us/j/88047847525?pwd=bkIQeFFCeFZuSTBiVFikRGFzS1ZEQT09>

Meeting ID: 880 4784 7525

Password: 612811

If using phone only (no internet) call 1-253-215-8782

Meeting ID: 880 4784 7525

Password: 612811

1. Call to Order
2. Officer Election
 - 2021 URA Budget Committee Chairperson
 - 2021 URA Budget Committee Vice Chairperson
3. Consent Agenda
 - **Approval of Minutes:** May 16, 2020 Urban Renewal Agency Budget Committee Meeting.
4. Public Hearing
 - **Budget Message** – Jolynn Becker
 - **Receive Public Input and Questions**
 - **Review the Proposed 2021-2022 Fiscal Year Budget by Fund**
 - **Budget Committee Questions and Recommendations**

-----Break-----

5. Approve the Proposed 2021-2022 Budget Document:

Motion "It is moved that the Urban Renewal Agency Budget Committee of the City of Banks has reviewed and hereby approves the URA budget for the 2021-2022 Fiscal Year in the amount of \$x,xxx,xxx.xx."

6. Adjourn



Urban Renewal Agency Budget Committee May 16, 2020 Meeting Minutes

Call to Order: Chair Stephanie Jones called to order the Budget Committee Meeting @ 9:02 a.m.

Present in Council Chambers: Chief Rodney Linz, City Manager Jolynn Becker, and City Recorder Angie Lanter.

Present via ZOOM: Member Marsha Kirk, Member Stephanie Jones, Member Michael Nelson, Member Peter Edison, Member Erica Harold-Heine, Member Mark Gregg, Mike Gooding, Polly Zechmann, and Debra Berry.

Present via Telephone: Jeremy Bench

Absent: Member Mike Lyda

Election of Presiding Officer and Vice Chair: Member Peter Edison nominated Member Stephanie Jones for the position of Presiding Officer. The motion was seconded by Michael Nelson, and motion carried unanimously. Member Peter Edison nominated Member Erica Harold-Heine for the position of Vice Chair Marsh Kirk seconded the motion and motion carried unanimously.

Minutes: Member Mark Gregg made the motion to approve the minutes from the April 6, 2019 Urban Renewal Agency Budget Committee Meeting. Motion was seconded by Member Peter Edison and passed unanimously.

Appearance of Interested Citizens:

Budget Message: City Manager Jolynn Becker gave a summary of the 2020-2021 Urban Renewal Agency Budget Message.

Received Public Input and Questions: None.

URA Budget Committee Questions and Recommendations: There were no questions or recommendations from the Urban Renewal Agency Budget Committee.

Review the Proposed 2020-2021 Fiscal Year Budget by Fund

- **Fund UR1** – Budget Committee reviewed and made recommendation to approve the fund as discussed.

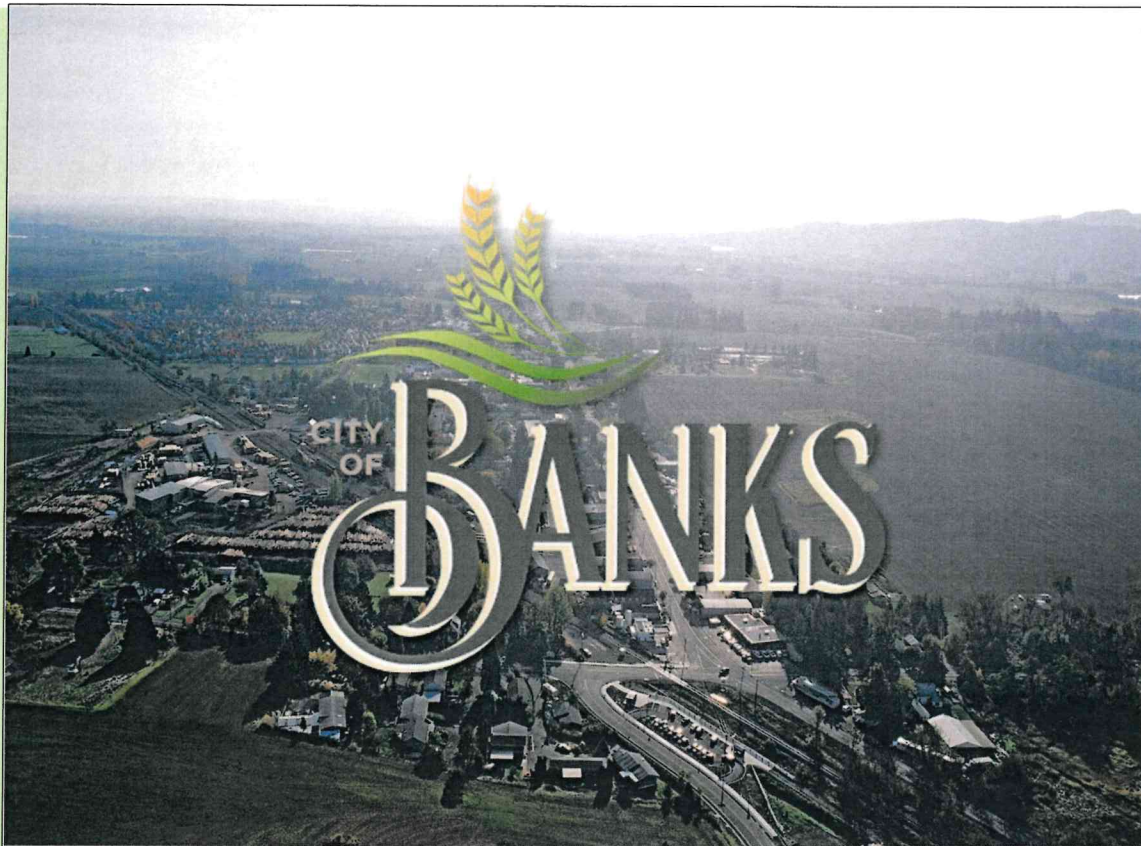
Approve the Proposed 2020-2021 Budget Document:

Chief Rodney Linz made the motion “It is moved that the Urban Renewal Agency Budget Committee of the City of Banks has reviewed and hereby approves the budget for the 2020-2021 Fiscal Year in the amount of \$124,933.00”. Motion was seconded by Member Marsha Kirk and passed unanimously.

Adjourn: The Urban Renewal Agency Budget Committee Meeting adjourned at 9:17 am.

Submitted by:

Angie Lanter, City Recorder



Urban Renewal Agency

Budget – Adopted June X, 2021

Fiscal Year 2021-2022

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Urban Renewal Agency Budget Committee and Staff Members

Budget Committee	
Urban Renewal Agency (URA)	Citizen Representatives
Stephanie Jones, URA Member	Jeremy Bench, Budget Member
Marsha Kirk, URA Member	Michael Gooding, Budget Member
Jeff Thompson, URA Member	Chief Rodney Linz, Budget Member
Erica Harold-Heine, URA Member	
Peter Edison, URA Member	Debra Berry, Budget Member
Mark Gregg, URA Member	
Mike Rainey, URA Member	Polly Zechmann, Budget Member

City Staff
Jolynn Becker – City Manager
Angie Lanter – City Recorder, MMC
Lauren Scott – City Planner

Urban Renewal Agency Message for 2021-2022



To: Members of the City of Banks Urban Renewal Agency

From: City Staff

Date: May 1, 2021

Subject: Urban Renewal Agency Message for 2021-2022

As the City Manager for City of Banks it is my pleasure to present the proposed Fiscal Year (FY) 2021-2022 budget for consideration by the Urban Renewal Agency (URA) Budget Committee. The budget is submitted as required under Chapter 294 of the Oregon Revised Statutes (ORS).

The Banks URA was formed by the Banks City Council on October 10th, 2017 through the adoption of Ordinance 2017-09-01 with funding starting November 2018. Since its inception, the URA has not spent any large funds except for the Façade Program this year; each year the revenue stream will increase once development starts on the Westside, and through those funds programs and projects will take shape. During this coming year, some time and effort should be put into planning for the future of the URA. I encourage everyone to read the Banks Urban Renewal Plan.

With future development within the City of Banks, and specifically the Urban Renewal District, the URA can expect to see continued—perhaps rapid—revenue increases through property taxes once it is started. This is due to new development and increases in assessed property values, not new taxes.

City of Banks Urban Renewal Agency received funds from the properties inside the Urban Renewal District. As mentioned, with the future increase in development and several properties coming onto the tax rolls for the URA, it is expected that expenditures can increase. The key will be structuring the programs and projects appropriated to maximize success and achieve the desired results. The Economic Development Commission did implement the Façade Program 2020-2021.

INSERT BUDGET HERE

	B	C	D	E	F	G	H	I	J	K	L
1							CITY OF BANKS				
2							BANKS URBAN RENEWAL AGENCY				
3											
4	2018-2019	2019-2020	2020-2021	April 19, 2021	June 30, 2021			2021-2022	2021-2022	2021-2022	2021-2022
5	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED	Account Number		REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE -	ADOPTED BY CITY COUNCIL -
6							RESOURCES				
7											
8											
9							BEGINNING FUND BALANCE/NET WORKING CAPITAL				
10	\$ -	\$ 28,104.83	\$ 79,433	\$ 79,262.57	\$ 79,262	90A1000	Beginning Fund Balance	\$ 120,452	\$ 120,452	\$ 120,452	\$ -
11	\$ -	\$ 28,104.83	\$ 79,433	\$ 79,262.57	\$ 79,262		TOTAL BEGINNING FUND BALANCE/NET WORKING CAPITAL (LINE 1)	\$ 120,452	\$ 120,452	\$ 120,452	\$ -
12											
13							FEDERAL, STATE & ALL OTHER GRANTS, GIFTS, ALLOCATIONS & DONATIONS				
14	\$ -	\$ -	\$ -	\$ -	\$ -	90A1320	Future	\$ -	\$ -	\$ -	\$ -
15	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL FEDERAL, STATE & ALL OTHER GRANTS, GIFTS, ALLOCATIONS & DONATIONS (LINE 2)	\$ -	\$ -	\$ -	\$ -
16											
17							REVENUE FROM BONDS & OTHER DEBT				
18	\$ -	\$ -	\$ -	\$ -	\$ -	90A1720	Future	\$ -	\$ -	\$ -	\$ -
19	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL REVENUE FROM BONDS & OTHER DEBT (LINE 3)	\$ -	\$ -	\$ -	\$ -
20											
21							INTERFUND TRANSFER/INTERNAL SERVICE REIMBURSEMENTS				
22	\$ -	\$ -	\$ -	\$ -	\$ -	90A1918	Future	\$ -	\$ -	\$ -	\$ -
23	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL INTERFUND TRANSFER/INTERNAL SERVICE REIMBURSEMENTS (LINE 4)	\$ -	\$ -	\$ -	\$ -
24											
25							ALL OTHER RESOURCES EXCEPT DIVISION OF TAX & SPECIAL LEVY				
26	\$ 467.37	\$ 1,154.16	\$ 500	\$ 638.87	\$ 890	90A1700	Interest Earned	\$ 800	\$ 800	\$ 800	\$ -
27	\$ -	\$ -	\$ -	\$ -	\$ -	90A1705	Other Revenue	\$ -	\$ -	\$ -	\$ -
28	\$ 467.37	\$ 1,154.16	\$ 500	\$ 638.87	\$ 890		ALL OTHER RESOURCES EXCEPT DIVISION OF TAX & SPECIAL LEVY (LINE 5)	\$ 800	\$ 800	\$ 800	\$ -
29											
30							REVENUE FROM DIVISION OF TAX				
31	\$ 28,216.50	\$ 50,638.76	\$ 45,000	\$ 57,399.79	\$ 57,400	90A1020	Current Year Property Taxes (Permanent Rate)	\$ 59,125	\$ 59,125	\$ 59,125	\$ -
32	\$ -	\$ -	\$ -	\$ -	\$ -	90A1030	Prior Years Property Taxes (Permanent Rate)	\$ -	\$ -	\$ -	\$ -
33	\$ 28,216.50	\$ 50,638.76	\$ 45,000	\$ 57,399.79	\$ 57,400		TOTAL REVENUE FROM DIVISION OF TAX (LINE 6)	\$ 59,125	\$ 59,125	\$ 59,125	\$ -
34											
35							REVENUE FROM SPECIAL LEVY				
36	\$ -	\$ -	\$ -	\$ -	\$ -	90A1460	Future	\$ -	\$ -	\$ -	\$ -
37	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL REVENUE FROM SPECIAL LEVY (LINE 7)	\$ -	\$ -	\$ -	\$ -
38											
39	\$ 28,683.87	\$ 79,897.75	\$ 124,933	\$ 137,301.23	\$ 137,552.00		TOTAL RESOURCES (LINE 8)	\$ 180,377	\$ 180,377	\$ 180,377	\$ -
40											

	B	C	D	E	F	G	H	I	J	K	L
4	2018-2019	2019-2020	2020-2021	April 19, 2021	June 30, 2021	Account		2021-2022	2021-2022	2021-2022	2021-2022
	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED	Number		REQUESTED	PROPOSED	APPROVED	ADOPTED BY
								BY	BY	BY	CITY
								DEPARTMEN	BUDGET	BUDGET	COUNCIL -
								T	OFFICER	COMMITTEE -	
5											
41							REQUIREMENTS				
42											
43							PERSONNEL SERVICES				
44							GENERAL FUND				
45	\$ -	\$ -	\$ -	\$ -	\$ -	90A2000	City Manager	\$ -	\$ -	\$ -	\$ -
46	\$ -	\$ -	\$ -	\$ -	\$ -	90A2005	City Recorder	\$ -	\$ -	\$ -	\$ -
47	\$ -	\$ -	\$ -	\$ -	\$ -	90A2010	Administrative Staff	\$ -	\$ -	\$ -	\$ -
48	\$ -	\$ -	\$ -	\$ -	\$ -	90A2900	Payroll Taxes Contribution	\$ -	\$ -	\$ -	\$ -
49	\$ -	\$ -	\$ -	\$ -	\$ -	90A2901	Health Insurance Premium	\$ -	\$ -	\$ -	\$ -
50	\$ -	\$ -	\$ -	\$ -	\$ -	90A2902	PERS Contribution	\$ -	\$ -	\$ -	\$ -
51	\$ -	\$ -	\$ -	\$ -	\$ -	90A2903	Workers Compensation Insurance Premium	\$ -	\$ -	\$ -	\$ -
52	\$ -	\$ -	\$ -	\$ -	\$ -	90A2904	Deferred Compensation Plan	\$ -	\$ -	\$ -	\$ -
53	\$ -	\$ -	\$ -	\$ -	\$ -	90A2905	Miscellaneous Deduction(Pass Thru Account)	\$ -	\$ -	\$ -	\$ -
54	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL GENERAL FUND PERSONNEL SERVICES (LINE 9)	\$ -	\$ -	\$ -	\$ -
55	0.00	0.00	0.00	0.00	0.00		Total Full-Time Equivalent (FTE)	0.00	0.00	0.00	0.00
56											
57							MATERIALS AND SERVICES				
58							GENERAL FUND				
59	\$ -	\$ -	\$ 50	\$ -	\$ 50	90A3000	Office Supplies	\$ 50	\$ 50	\$ 50	\$ -
60	\$ -	\$ -	\$ 50	\$ -	\$ 50	90A3005	Postage	\$ 50	\$ 50	\$ 50	\$ -
61	\$ -	\$ -	\$ -	\$ -	\$ -	90A3030	Miscellaneous Supplies	\$ -	\$ -	\$ -	\$ -
62	\$ -	\$ -	\$ 500	\$ -	\$ 500	90A3300	Legal Services	\$ 500	\$ 500	\$ 500	\$ -
63	\$ -	\$ 40.00	\$ 1,000	\$ 670.00	\$ 1,000	90A3303	Audit & Accounting Services	\$ 1,500	\$ 1,500	\$ 1,500	\$ -
64	\$ -	\$ -	\$ -	\$ -	\$ -	90A3306	Contract Services	\$ -	\$ -	\$ -	\$ -
65	\$ -	\$ -	\$ -	\$ -	\$ -	90A3321	Engineering Services	\$ -	\$ -	\$ -	\$ -
66	\$ 579.04	\$ 595.18	\$ 500	\$ 157.09	\$ 500	90A3348	Publication Fees	\$ 500	\$ 500	\$ 500	\$ -
67	\$ 579.04	\$ 635.18	\$ 2,100	\$ 827.09	\$ 2,100		TOTAL GENERAL FUND MATERIALS & SERVICES (LINE 10)	\$ 2,600	\$ 2,600	\$ 2,600	\$ -
68											
69											
70							CAPITAL OUTLAY				
71							GENERAL FUNDS				
72	\$ -	\$ -	\$ 75,000	\$ 3,768.00	\$ 15,000	90A4030	Miscellaneous Projects	\$ 20,175,000	\$ 50,000	\$ 50,000	\$ -
73	\$ -	\$ -	\$ 75,000	\$ 3,768.00	\$ 15,000		TOTAL CAPITAL OUTLAY (LINE 11)	\$ 20,175,000	\$ 50,000	\$ 50,000	\$ -
74											
75							DEBT SERVICE				
76	\$ -	\$ -	\$ -	\$ -	\$ -	90A5020	Future	\$ -	\$ -	\$ -	\$ -
77	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL DEBT SERVICE (LINE 12)	\$ -	\$ -	\$ -	\$ -
78											
79							INTERFUND TRANSFERS				
80	\$ -	\$ -	\$ -	\$ -	\$ -	90A9022	Transfer to Capital Reserve Fund #13	\$ -	\$ -	\$ -	\$ -
81	\$ -	\$ -	\$ -	\$ -	\$ -	90A9024	Transfer to Capital Project Fund #14	\$ -	\$ -	\$ -	\$ -
82	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL INTERFUND TRANSFERS (LINE 13)	\$ -	\$ -	\$ -	\$ -
83											
84							CONTINGENCY				
85	\$ -	\$ -	\$ 47,833	\$ -	\$ -	90A9990	Operating Contingency	\$ -	\$ 127,777	\$ 127,777	\$ -

	B	C	D	E	F	G	H	I	J	K	L
4	2018-2019	2019-2020	2020-2021	April 19, 2021	June 30, 2021			2021-2022	2021-2022	2021-2022	2021-2022
5	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED	Account Number		REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE -	ADOPTED BY CITY COUNCIL -
86	\$ -	\$ -	\$ 47,833	\$ -	\$ -		TOTAL CONTINGENCIES (LINE 14)	\$ -	\$ 127,777	\$ 127,777	\$ -
87											
88							UNAPPROPRIATED				
89	\$ -	\$ -	\$ -	\$ -	\$ -	90A9998	Reserved for Future Use	\$ -	\$ -	\$ -	\$ -
90	\$ -	\$ -	\$ -	\$ -	\$ -	90A9999	Unappropriated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -
91	\$ 28,104.83	\$ 79,262.57			\$ -		Ending Balance (Prior Years)				
92	\$ 28,104.83	\$ 79,262.57	\$ -	\$ -	\$ -		TOTAL UNAPPROPRIATED AND RESERVED FOR FUTURE EXP. (LINE 16)	\$ -	\$ -	\$ -	\$ -
93											
94	\$ 28,683.87	\$ 79,897.75	\$ 124,933.00	\$ 4,595.09	\$ 17,100		TOTAL REQUIREMENTS (LINE 17)	\$ 20,177,600	\$ 180,377	\$ 180,377	\$ -
95											
96	\$ (0.00)	\$ -	\$ -	\$ 132,706.14	\$ 120,452		FUND BALANCE	\$(19,997,223)	\$ -	\$ -	\$ -

INSERT BUDGET LINE BREAKDOWN HERE

	BANKS URBAN RENEWAL AGENCY	PREVIOUSLY ADOPTED	REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE -	ADOPTED BY URBAN RENEWAL AGENCY -
	RESOURCES	2020-2021	2021-2022	2021-2022	2021-2022	2021-2022
90A1000	Beginning Fund Balance	\$ 79,433	\$ 120,452	\$ 120,452	\$ 120,452	\$ -
90A1020	Current Year Local Option Tax Total	\$ 45,000	\$ 59,125	\$ 59,125	\$ 59,125	\$ -
	\$124,692,977/1000*\$1.97		\$ 59,125	\$ 59,125	\$ 59,125	\$ -
90A1030	Prior Years Local Option Tax	\$ -	\$ -	\$ -	\$ -	\$ -
90A1320	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1700	Interest Earned	\$ 500	\$ 800	\$ 800	\$ 800	\$ -
90A1705	Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
90A1720	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1918	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1460	Future	\$ -	\$ -	\$ -	\$ -	\$ -
	REQUIREMENTS					
	Personnel Services					
90A2000	City Manager	\$ -	\$ -	\$ -	\$ -	\$ -
90A2005	City Recorder	\$ -	\$ -	\$ -	\$ -	\$ -
90A2010	Administrative Staff	\$ -	\$ -	\$ -	\$ -	\$ -
90A2900	Payroll Taxes Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
90A2901	Health Insurance Premium	\$ -	\$ -	\$ -	\$ -	\$ -
90A2902	PERS Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
90A2903	Workers Compensation Insurance Premium	\$ -	\$ -	\$ -	\$ -	\$ -
90A2904	Deferred Compensation Plan	\$ -	\$ -	\$ -	\$ -	\$ -
90A2905	Miscellaneous Deduction(Pass Thru Account)	\$ -	\$ -	\$ -	\$ -	\$ -
	Materials & Services					
90A3000	Office Supplies	\$ 50	\$ 50	\$ 50	\$ 50	\$ -
90A3005	Postage	\$ 50	\$ 50	\$ 50	\$ 50	\$ -
90A3030	Miscellaneous Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
90A3300	Legal Services	\$ 500	\$ 500	\$ 500	\$ 500	\$ -
90A3303	Audit & Accounting Services	\$ 1,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ -
90A3306	Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -
90A3321	Engineering Services	\$ -	\$ -	\$ -	\$ -	\$ -
90A3348	Publication Fees	\$ -	\$ 500	\$ 500	\$ 500	\$ -
	Capital Outlay					
90A4030	Miscellaneous Projects	\$ 75,000	\$ 20,175,000	\$ 50,000	\$ 50,000	\$ -

	BANKS URBAN RENEWAL AGENCY	PREVIOUSLY ADOPTED	REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE -	ADOPTED BY URBAN RENEWAL AGENCY -
	Public Multi-Use Plaza		\$ 7,000,000	\$ -		
	Set & Codify New Standards for new Industrial Structures and Development			\$ -	\$ -	\$ -
	NW Main Street Repairs, Upgrades, & Replacement (\$250,000 per Block)		\$ 4,000,000	\$ -	\$ -	\$ -
	Downtown Streetscape Improvements		\$ 1,200,000	\$ -	\$ -	\$ -
	Midtown Streetscape Improvements		\$ 900,000	\$ -	\$ -	\$ -
	Southtown Streetscape Improvements		\$ 900,000	\$ -	\$ -	\$ -
	Commerce Street Improvement & Possible Extension Connector		\$ -	\$ -	\$ -	\$ -
	Building Façade Improvement		\$ 500,000	\$ 50,000	\$ 50,000	\$ -
	New Streets, extensions & infrastructure for new developments		\$ 1,730,000	\$ -		\$ -
	Multi use trail extension & new trails		\$ 1,100,000	\$ -	\$ -	\$ -
	Parking upgrades & improvements		\$ 250,000	\$ -	\$ -	\$ -
	New building structures		\$ 1,000,000	\$ -	\$ -	\$ -
	Implement Parking Management Plan		\$ 150,000	\$ -	\$ -	\$ -
	Fire Department Project		\$ 1,445,000	\$ -	\$ -	\$ -
	Debt Service					
90A5020	Future	\$ -	\$ -	\$ -	\$ -	\$ -
	Transfer					
90A9022	Transfer to Governmental Capital Reserve Fund #13	\$ -	\$ -	\$ -	\$ -	\$ -
90A9024	Transfer to Governmental Capital Project Fu	\$ -	\$ -	\$ -	\$ -	\$ -
90A9990	Operating Contingency	\$ 47,833	\$ -	\$ 127,777	\$ 127,777	\$ -
	Unappropriated					
90A9998	Reserved for Future Use	\$ -	\$ -	\$ -	\$ -	\$ -
90A9999	Unappropriated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

INSERT PROJECT LIST HERE

Urban Revewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(1) Recognize and build on the three "Districts" of Banks	South-town, Midtown, and the Traditional / Historic Downtown ... visibly differentiate between the districts via themes, signage, monuments, etc					quantified by following subject lines
(2) Main Street repair, ugrades, and replacement	New & repaired roadway, sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc. Possible overhead utility undergrounding.			Research TIF (Tax Increment Financing) to see if Main Street will meet req. to be added to the project list	1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh	\$2,050,000- \$4,000,000
(3) Create new public multi-use plaza	Proposed new Banks Plaza, realized if possible as a mixed use public-private partnership to gain the multi-use plaza and surrounding building structures (housing, retail, community center).				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Identify location, work with developers 5.Acquire location 6. Work with public / private partners	\$4,000,000- \$7,000,000
(4) Set and codify new standards for commercial structures, specific to each district	Subsequent codifying of the general desired openness at the street level, several desired roofline options, and certain favored colors and materials for developments				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh	\$10,000

Urban Revewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(5) Set and codify new standards for new industrial structures and developments	Subsequent codifying of the general desired openness at the street level, several desired roofline options, and certain favored colors and materials for developments				<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$10,000
(6) Continue Banks emergence as a trailhead and recreation community	Further development and extensions of existing trails... trailhead infrastructure, wayfinding, identity branding / marketing				<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Marketing Initiative, Parking Initiative, Tourism Initiative 3.Ensure that there is adequate infrastructure and cohesive structure for trails 	\$5,000
(7) Downtown streetscape improvements	New & repaired sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc.			Research TIF (Tax Increment Financing) to see if Main Street will meet requirements to be added to the project list	<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$750,000-\$1,200,000 for 5-6 blocks including street trees, furnishings, street lights (not including undergrounding utilities nor street work)
(8) Midtown streetscape improvements	New & repaired sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc.			Research TIF (Tax Increment Financing) to see if Main Street will meet requirements to be added to the project list	<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from URD 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$650,000-\$900,000 for 5 blocks including street trees, furnishings, new lights (not including undergrounding utilities nor street work)

Urban Revewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(12) New streets, extensions, & infrastructure for new developments	Extensions of streets and infrastructure to serve new residential, industrial and other opportunities particularly on the lands newly added within the expanded Urban Growth Boundary.					Costs to be determined, will vary widely depending on scope, extent, length and other factors. Possibly \$ 150,000 to \$ 250,000 per block for new street & curb not including sidewalks.
(13) Multi-use trail extensions & new trails	Significant and varied extensions of trails per the Banks Parks Plan, such as the B/V trail along the RR to continue SE and join with other regional planned trails.					\$825,000-\$1,100,000
(14) Park upgrades & improvements	Continuing upgrades, new features, and maintenance and improvements of existing parks. Possible new park additions per Parks Plan and as triggered by growth, etc					\$25,000-\$150,000 will vary greatly depending on nature of improvement or new facility.
(15) New building structures	Any new structures and developments, including infill structures on urbanized lots. Design standards as proposed herein and codified, can help guide new structures designs & siting.				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District	\$1,000,000 will vary greatly depending on scope, extent, and nature of each project
(16) Implement Parking Management Plan	Parking management plan to determine available parking supply in city limits, lay framework for code modifications / shared-use agreements				In process - ongoing	Costs highly variable depending on final scope
(17) Community Organizations	A broad category including any organization, support, advocacy and/or maintenance group that lends energy, resources, organizational skills to realize and maintain projects / events					Costs highly variable, depending on organization, from zero to any other amount for operations, expenses, services, etc.
(18) Fire Department (assist with funding of capital projects)	Assist with funding of capital projects					\$1,445,000