



Urban Renewal Agency

Budget – Adopted June 9, 2020

Fiscal Year 2020-2021

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Urban Renewal Agency Budget Committee and Staff Members

Budget Committee	
Urban Renewal Agency (URA)	Citizen Representatives
Peter Edison, URA Member	Jeremy Bench, Budget Member
Marsha Kirk, URA Member	Michael Gooding, Budget Member
Michael Nelson, URA Member	Chief Rodney Linz, Budget Member
Erica Harold-Heine, URA Member	
Stephanie Jones, URA Member	Debra Berry, Budget Member
Mark Gregg, URA Member	
Open, URA Member	Polly Zechmann, Budget Member

City Staff
Jolynn Becker – City Manager
Angie Lanter – City Recorder, MMC
Lauren Scott – City Planner

Urban Renewal Agency Message for 2020-2021

To: Members of the City of Banks Urban Renewal Agency

From: City Staff

Date: May 16, 2020

Subject: Urban Renewal Agency Message for 2020-2021



As the City Manager for City of Banks it is my pleasure to present the proposed Fiscal Year (FY) 2020-21 budget for consideration by the Urban Renewal Agency (URA) Budget Committee. The budget is submitted as required under Chapter 294 of the Oregon Revised Statutes (ORS).

The Banks URA was formed by the Banks City Council on October 10th, 2017 through the adoption of Ordinance 2017-09-01 with funding starting November 2018. Since its inception, the URA has not spent any funds; each year the revenue stream will increase once development starts on the Westside, and through those funds programs and projects will take shape. During this coming year, some time and effort should be put into planning for the future of the URA. I encourage everyone to read the Banks Urban Renewal Plan.

With future development within the City of Banks, and specifically the Urban Renewal District, the URA can expect to see continued—perhaps rapid—revenue increases through property taxes once it is started. This is due new development and increases in assessed property values, not new taxes.

City of Banks Urban Renewal Agency received funds from the properties inside the Urban Renewal District. As mentioned, with the future increase in development and several properties coming onto the tax rolls for the URA, it is expected that expenditures can increase. The key will be structuring the programs and projects appropriated to maximize success and achieve the desired results. The Economic Development Commission developing a Façade Program starting in the summer of 2020.

INSERT BUDGET HERE

	B	C	D	E	F	G	H	I	J	K	L
1							CITY OF BANKS				
2							BANKS URBAN RENEWAL AGENCY				
3											
4	2017-2018	2018-2019	2019-2020	June 30, 2020	June 30, 2019			2020-2021	2020-2021	2020-2021	2020-2021
5	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED	Account Number		REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE - May 16, 2020	ADOPTED BY CITY COUNCIL - June 9, 2020
6							RESOURCES				
7											
8											
9							BEGINNING FUND BALANCE/NET WORKING CAPITAL				
10	\$ -	\$ -	\$ 28,466	\$ 28,104.83	\$ 28,104	90A1000	Beginning Fund Balance	\$ 79,433	\$ 79,433	\$ 79,433	\$ 79,433
11	\$ -	\$ -	\$ 28,466	\$ 28,104.83	\$ 28,104		TOTAL BEGINNING FUND BALANCE/NET WORKING CAPITAL (LINE 1)	\$ 79,433	\$ 79,433	\$ 79,433	\$ 79,433
12											
13							FEDERAL, STATE & ALL OTHER GRANTS, GIFTS, ALLOCATIONS & DONATIONS				
14	\$ -	\$ -	\$ -	\$ -	\$ -	90A1320	Future	\$ -	\$ -	\$ -	\$ -
15	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL FEDERAL, STATE & ALL OTHER GRANTS, GIFTS, ALLOCATIONS & DONATIONS (LINE 2)	\$ -	\$ -	\$ -	\$ -
16											
17							REVENUE FROM BONDS & OTHER DEBT				
18	\$ -	\$ -	\$ -	\$ -	\$ -	90A1720	Future	\$ -	\$ -	\$ -	\$ -
19	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL REVENUE FROM BONDS & OTHER DEBT (LINE 3)	\$ -	\$ -	\$ -	\$ -
20											
21							INTERFUND TRANSFER/INTERNAL SERVICE REIMBURSEMENTS				
22	\$ -	\$ -	\$ -	\$ -	\$ -	90A1918	Future	\$ -	\$ -	\$ -	\$ -
23	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL INTERFUND TRANSFER/INTERNAL SERVICE REIMBURSEMENTS (LINE 4)	\$ -	\$ -	\$ -	\$ -
24											
25							ALL OTHER RESOURCES EXCEPT DIVISION OF TAX & SPECIAL LEVY				
26	\$ -	\$ 467.37	\$ 100	\$ 946.62	\$ 980	90A1700	Interest Earned	\$ 500	\$ 500	\$ 500	\$ 500
27	\$ -	\$ -	\$ -	\$ -	\$ -	90A1705	Other Revenue	\$ -	\$ -	\$ -	\$ -
28	\$ -	\$ 467.37	\$ 100	\$ 946.62	\$ 980		ALL OTHER RESOURCES EXCEPT DIVISION OF TAX & SPECIAL LEVY (LINE 5)	\$ 500	\$ 500	\$ 500	\$ 500
29											
30							REVENUE FROM DIVISION OF TAX				
31	\$ -	\$ 28,216.50	\$ 25,000	\$ 50,638.76	\$ 50,639	90A1020	Current Year Property Taxes (Permanent Rate)	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
32	\$ -	\$ -	\$ -	\$ -	\$ -	90A1030	Prior Years Property Taxes (Permanent Rate)	\$ -	\$ -	\$ -	\$ -
33	\$ -	\$ 28,216.50	\$ 25,000	\$ 50,638.76	\$ 50,639		TOTAL REVENUE FROM DIVISION OF TAX (LINE 6)	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
34											
35							REVENUE FROM SPECIAL LEVY				
36	\$ -	\$ -	\$ -	\$ -	\$ -	90A1460	Future	\$ -	\$ -	\$ -	\$ -
37	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL REVENUE FROM SPECIAL LEVY (LINE 7)	\$ -	\$ -	\$ -	\$ -
38											
39	\$ -	\$ 28,683.87	\$ 53,566	\$ 79,690.21	\$ 79,723.00		TOTAL RESOURCES (LINE 8)	\$ 124,933	\$ 124,933	\$ 124,933	\$ 124,933
40											

	B	C	D	E	F	G	H	I	J	K	L
4	2017-2018	2018-2019	2019-2020	June 30, 2020	June 30, 2019	Account Number		2020-2021	2020-2021	2020-2021	2020-2021
5	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED			REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE - May 16, 2020	ADOPTED BY CITY COUNCIL - June 9, 2020
41							REQUIREMENTS				
42											
43							PERSONNEL SERVICES				
44							GENERAL FUND				
45	\$ -	\$ -	\$ -	\$ -	\$ -	90A2000	City Manager	\$ -	\$ -	\$ -	\$ -
46	\$ -	\$ -	\$ -	\$ -	\$ -	90A2005	City Recorder	\$ -	\$ -	\$ -	\$ -
47	\$ -	\$ -	\$ -	\$ -	\$ -	90A2010	Administrative Staff	\$ -	\$ -	\$ -	\$ -
48	\$ -	\$ -	\$ -	\$ -	\$ -	90A2900	Payroll Taxes Contribution	\$ -	\$ -	\$ -	\$ -
49	\$ -	\$ -	\$ -	\$ -	\$ -	90A2901	Health Insurance Premium	\$ -	\$ -	\$ -	\$ -
50	\$ -	\$ -	\$ -	\$ -	\$ -	90A2902	PERS Contribution	\$ -	\$ -	\$ -	\$ -
51	\$ -	\$ -	\$ -	\$ -	\$ -	90A2903	Workers Compensation Insurance Premium	\$ -	\$ -	\$ -	\$ -
52	\$ -	\$ -	\$ -	\$ -	\$ -	90A2904	Deferred Compensation Plan	\$ -	\$ -	\$ -	\$ -
53	\$ -	\$ -	\$ -	\$ -	\$ -	90A2905	Miscellaneous Deduction(Pass Thru Account)	\$ -	\$ -	\$ -	\$ -
54	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL GENERAL FUND PERSONNEL SERVICES (LINE 9)	\$ -	\$ -	\$ -	\$ -
55	0.00	0.00	0.00	0.00	0.00		Total Full-Time Equivalent (FTE)	0.00	0.00	0.00	0.00
56											
57							MATERIALS AND SERVICES				
58							GENERAL FUND				
59	\$ -	\$ -	\$ 50	\$ -	\$ -	90A3000	Office Supplies	\$ 50	\$ 50	\$ 50	\$ 50
60	\$ -	\$ -	\$ 50	\$ -	\$ -	90A3005	Postage	\$ 50	\$ 50	\$ 50	\$ 50
61	\$ -	\$ -	\$ -	\$ -	\$ -	90A3030	Miscellaneous Supplies	\$ -	\$ -	\$ -	\$ -
62	\$ -	\$ -	\$ 500	\$ -	\$ -	90A3300	Legal Services	\$ 500	\$ 500	\$ 500	\$ 500
63	\$ -	\$ -	\$ 500	\$ 40.00	\$ 40	90A3303	Audit & Accounting Services	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
64	\$ -	\$ -	\$ -	\$ -	\$ -	90A3306	Contract Services	\$ -	\$ -	\$ -	\$ -
65	\$ -	\$ -	\$ -	\$ -	\$ -	90A3321	Engineering Services	\$ -	\$ -	\$ -	\$ -
66	\$ -	\$ 579.04	\$ -	\$ 210.00	\$ 250	90A3348	Publication Fees	\$ 500	\$ 500	\$ 500	\$ 500
67	\$ -	\$ 579.04	\$ 1,100	\$ 250.00	\$ 290		TOTAL GENERAL FUND MATERIALS & SERVICES (LINE 10)	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100
68											
69											
70							CAPITAL OUTLAY				
71							GENERAL FUNDS				
72	\$ -	\$ -	\$ 52,466	\$ -	\$ -	90A4030	Miscellaneous Projects	\$ 20,175	\$ 75,000	\$ 75,000	\$ 75,000
73	\$ -	\$ -	\$ 52,466	\$ -	\$ -		TOTAL CAPITAL OUTLAY (LINE 11)	\$ 20,175	\$ 75,000	\$ 75,000	\$ 75,000
74											
75							DEBT SERVICE				
76	\$ -	\$ -	\$ -	\$ -	\$ -	90A5020	Future	\$ -	\$ -	\$ -	\$ -
77	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL DEBT SERVICE (LINE 12)	\$ -	\$ -	\$ -	\$ -
78											
79							INTERFUND TRANSFERS				
80	\$ -	\$ -	\$ -	\$ -	\$ -	90A9022	Transfer to Capital Reserve Fund #13	\$ -	\$ -	\$ -	\$ -
81	\$ -	\$ -	\$ -	\$ -	\$ -	90A9024	Transfer to Capital Project Fund #14	\$ -	\$ -	\$ -	\$ -
82	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL INTERFUND TRANSFERS (LINE 13)	\$ -	\$ -	\$ -	\$ -
83											
84							CONTINGENCY				
85	\$ -	\$ -	\$ -	\$ -	\$ -	90A9990	Operating Contingency	\$ 102,658	\$ 47,833	\$ 47,833	\$ 47,833

	B	C	D	E	F	G	H	I	J	K	L
4	2017-2018	2018-2019	2019-2020	June 30, 2020	June 30, 2019			2020-2021	2020-2021	2020-2021	2020-2021
	ACTUAL	ACTUAL	ADOPTED	YEAR TO DATE	PROJECTED	Account Number		REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE - May 16, 2020	ADOPTED BY CITY COUNCIL - June 9, 2020
5											
86	\$ -	\$ -	\$ -	\$ -	\$ -		TOTAL CONTINGENCIES (LINE 14)	\$ 102,658	\$ 47,833	\$ 47,833	\$ 47,833
87											
88							UNAPPROPRIATED				
89	\$ -	\$ -	\$ -	\$ -	\$ -	90A9998	Reserved for Future Use	\$ -	\$ -	\$ -	\$ -
90	\$ -	\$ -	\$ -	\$ -	\$ -	90A9999	Unappropriated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -
91	\$ -	\$ 28,104.83			\$ -		Ending Balance (Prior Years)				
92	\$ -	\$ 28,104.83	\$ -	\$ -	\$ -		TOTAL UNAPPROPRIATED AND RESERVED FOR FUTURE EXP. (LINE 16)	\$ -	\$ -	\$ -	\$ -
93											
94	\$ -	\$ 28,683.87	\$ 53,566.00	\$ 250.00	\$ 290.00		TOTAL REQUIREMENTS (LINE 17)	\$ 124,933	\$ 124,933	\$ 124,933	\$ 124,933
95											
96	\$ -	\$ (0.00)	\$ -	\$ 79,440.21	\$ 79,433		FUND BALANCE	\$ -	\$ -	\$ -	\$ -

	A	B	C	D	E	F	G	H	I	J	K
1							Banks Urban Renewal District				
2		Actual data last year	Actual data last year	Adopted Budget This Year	YEAR TO DATE	PROJECTED	UR-1	REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE -	ADOPTED BY BANKS URBAN RENEWAL AGENCY -
3		2017-2018	2018-2019	2019-2020	6/30/2020	June 30, 2020		2020-2021	2020-2021	2020-2021	2020-2021
4	1	\$ -	\$ -	\$ 28,466.00	\$ 28,104.83	\$ 28,104.00	Total Beginning Fund Balance/Net Working Capital	\$ 79,433	\$ 79,433	\$ 79,433.00	\$ 79,433.00
5	2	\$ -	\$ -	\$ -	\$ -	\$ -	Total Federal, State & all Other Grants, Gifts, Allocations & Donations	\$ -	\$ -	\$ -	\$ -
6	3	\$ -	\$ -	\$ -	\$ -	\$ -	Total Revenue from Bonds & Other Debt	\$ -	\$ -	\$ -	\$ -
7	4	\$ -	\$ -	\$ -	\$ -	\$ -	Total Interfund Transfers	\$ -	\$ -	\$ -	\$ -
8	5	\$ -	\$ 467.37	\$ 100.00	\$ 946.62	\$ 980.00	Total All Other Resources Except Division of Tax & Special Levy	\$ 500	\$ 500	\$ 500.00	\$ 500.00
9	6	\$ -	\$ 28,216.50	\$ 25,000.00	\$ 50,638.76	\$ 50,639.00	Total Revenue From Division of Tax	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000.00
10	7	\$ -	\$ -	\$ -	\$ -	\$ -	Total Revenue of Special Levy	\$ -	\$ -	\$ -	\$ -
11	8	\$ -	\$ 28,683.87	\$ 53,566	\$ 79,690.21	\$ 79,723	Total Resources (add Lines 1 through 7)	\$ 124,933	\$ 124,933	\$ 124,933	\$ 124,933
12											
13	9	\$ -	\$ -	\$ -	\$ -	\$ -	Total Personnel Services	\$ -	\$ -	\$ -	\$ -
14	10	\$ -	\$ 579.04	\$ 1,100.00	\$ 250.00	\$ 290.00	Total Materials and Services	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100.00
15	11	\$ -	\$ -	\$ 52,466	\$ -	\$ -	Total Capital Outlay	\$ 20,175	\$ 75,000	\$ 75,000	\$ 75,000
16	12	\$ -	\$ -	\$ -	\$ -	\$ -	Total Debt Service	\$ -	\$ -	\$ -	\$ -
17	13	\$ -	\$ -	\$ -	\$ -	\$ -	Total Interfund Transfers	\$ -	\$ -	\$ -	\$ -
18	14	\$ -	\$ -	\$ -	\$ -	\$ -	Total Contingencies	\$ 102,658	\$ 47,833	\$ 47,833	\$ 47,833
19	15	\$ -	\$ -	\$ -	\$ -	\$ -	Total Special Payments	\$ -	\$ -	\$ -	\$ -
20	16	\$ -	\$ 28,104.83	\$ -	\$ -	\$ -	Total Unappropriated Ending Balance & Reserved for Future Expenditure	\$ -	\$ -	\$ -	\$ -
21	17	\$ -	\$ 28,683.87	\$ 53,566	\$ 250.00	\$ 290	Total Requirements (add lines 9 thru 16)	\$ 124,933	\$ 124,933	\$ 124,933	\$ 124,933
22		\$ -	\$ -	\$ -	\$ 79,440.21	\$ 79,433	Total Full-Time Equivalent (FTE)	\$ -	\$ -	\$ -	\$ -

INSERT BUDGET LINE BREAKDOWN HERE

	BANKS URBAN RENEWAL AGENCY	PREVIOUSLY ADOPTED	REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE - May 16, 2020	ADOPTED BY URBAN RENEWAL AGENCY - June 9, 2020
	RESOURCES	2018-2019	2020-2021	2020-2021	2020-2021	2020-2021
90A1000	Beginning Fund Balance	\$ 28,466	\$ 79,270	\$ 79,270	\$ 79,270	\$ 79,270
90A1020	Current Year Local Option Tax Total	\$ 25,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
	\$124,692,977/1000*\$1.97		\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
90A1030	Prior Years Local Option Tax	\$ -	\$ -	\$ -	\$ -	\$ -
90A1320	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1700	Interest Earned	\$ 100	\$ 500	\$ 500	\$ 500	\$ 500
90A1705	Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
90A1720	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1918	Future	\$ -	\$ -	\$ -	\$ -	\$ -
90A1460	Future	\$ -	\$ -	\$ -	\$ -	\$ -
	REQUIREMENTS					
	Personnel Services					
90A2000	City Manager	\$ -	\$ -	\$ -	\$ -	\$ -
90A2005	City Recorder	\$ -	\$ -	\$ -	\$ -	\$ -
90A2010	Administrative Staff	\$ -	\$ -	\$ -	\$ -	\$ -
90A2900	Payroll Taxes Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
90A2901	Health Insurance Premium	\$ -	\$ -	\$ -	\$ -	\$ -
90A2902	PERS Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
90A2903	Workers Compensation Insurance Premium	\$ -	\$ -	\$ -	\$ -	\$ -
90A2904	Deferred Compensation Plan	\$ -	\$ -	\$ -	\$ -	\$ -
90A2905	Miscellaneous Deduction(Pass Thru Account)	\$ -	\$ -	\$ -	\$ -	\$ -
	Materials & Services					
90A3000	Office Supplies	\$ 50	\$ 50	\$ 50	\$ 50	\$ -
90A3005	Postage	\$ 50	\$ 50	\$ 50	\$ 50	\$ -
90A3030	Miscellaneous Supplies	\$ -	\$ -	\$ -	\$ -	\$ -
90A3300	Legal Services	\$ 500	\$ 500	\$ 500	\$ 500	\$ -
90A3303	Audit & Accounting Services	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000	\$ -
90A3306	Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -
90A3321	Engineering Services	\$ -	\$ -	\$ -	\$ -	\$ -
90A3348	Publication Fees	\$ -	\$ 500	\$ 500	\$ 500	\$ -
	Capital Outlay					
90A4030	Miscellaneous Projects	\$ 52,466	\$ 20,175,000	\$ 75,000	\$ 75,000	\$ 75,000

	BANKS URBAN RENEWAL AGENCY	PREVIOUSLY ADOPTED	REQUESTED BY DEPARTMENT	PROPOSED BY BUDGET OFFICER	APPROVED BY BUDGET COMMITTEE - May 16, 2020	ADOPTED BY URBAN RENEWAL AGENCY - June 9, 2020
	Public Multi-Use Plaza		\$ 7,000,000	\$ -		
	Set & Codify New Standards for new Industrial Structures and Development			\$ -	\$ -	\$ -
	NW Main Street Repairs, Upgrades, & Replacement (\$250,000 per Block)		\$ 4,000,000	\$ -	\$ -	\$ -
	Downtown Streetscape Improvements		\$ 1,200,000	\$ -	\$ -	\$ -
	Midtown Streetscape Improvements		\$ 900,000	\$ -	\$ -	\$ -
	Southtown Streetscape Improvements		\$ 900,000	\$ -	\$ -	\$ -
	Commerce Street Improvement & Possible Extension Connector		\$ -	\$ -	\$ -	\$ -
	Building Façade Improvement		\$ 500,000	\$ 75,000	\$ 75,000	\$ 75,000
	New Streets, extensions & infrastructure for new developments		\$ 1,730,000	\$ -		\$ -
	Multi use trail extension & new trails		\$ 1,100,000	\$ -	\$ -	\$ -
	Parking upgrades & improvements		\$ 250,000	\$ -	\$ -	\$ -
	New building strctures		\$ 1,000,000	\$ -	\$ -	\$ -
	Implement Parking Management Plan		\$ 150,000	\$ -	\$ -	\$ -
	Fire Department Project		\$ 1,445,000	\$ -	\$ -	\$ -
	Debt Service					
90A5020	Future	\$ -	\$ -	\$ -	\$ -	\$ -
	Transfer					
90A9022	Transfer to Governmental Capital Reserve Fund #13	\$ -	\$ -	\$ -	\$ -	\$ -
90A9024	Transfer to Governmental Capital Project Fu	\$ -	\$ -	\$ -	\$ -	\$ -
90A9990	Operating Contingency	\$ -	\$ 102,658	\$ 47,833	\$ 47,833	\$ 47,833
	Unappropriated					
90A9998	Reserved for Future Use	\$ -	\$ -	\$ -	\$ -	\$ -
90A9999	Unappropriated Ending Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -

INSERT PROJECT LIST HERE

Urban Renewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(1) Recognize and build on the three "Districts" of Banks	South-town, Midtown, and the Traditional / Historic Downtown ... visibly differentiate between the districts via themes, signage, monuments, etc					quantified by following subject lines
(2) Main Street repair, upgrades, and replacement	New & repaired roadway, sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc. Possible overhead utility undergrounding.			Research TIF (Tax Increment Financing) to see if Main Street will meet req. to be added to the project list	1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh	\$2,050,000-\$4,000,000
(3) Create new public multi-use plaza	Proposed new Banks Plaza, realized if possible as a mixed use public-private partnership to gain the multi-use plaza and surrounding building structures (housing, retail, community center).				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Identify location, work with developers 5.Acquire location 6. Work with public / private partners	\$4,000,000-\$7,000,000
(4) Set and codify new standards for commercial structures, specific to each district	Subsequent codifying of the general desired openness at the street level, several desired roofline options, and certain favored colors and materials for developments				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh	\$10,000
(5) Set and codify new standards for new industrial structures and developments	Subsequent codifying of the general desired openness at the street level, several desired roofline options, and certain favored colors and materials for developments				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh	\$10,000
(6) Continue Banks emergence as a trailhead and recreation community	Further development and extensions of existing trails... trailhead infrastructure, wayfinding, identity branding / marketing				1.EDC Roadmap receive info 2.Marketing Initiative, Parking Initiative, Tourism Initiative 3.Ensure that there is adequate infrastructure and cohesive structure for trails	\$5,000

Urban Renewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(7) Downtown streetscape improvements	New & repaired sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc.			Research TIF (Tax Increment Financing) to see if Main Street will meet requirements to be added to the project list	<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$750,000-\$1,200,000 for 5-6 blocks including street trees, furnishings, street lights (not including undergrounding utilities nor street work)
(8) Midtown streetscape improvements	New & repaired sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc.			Research TIF (Tax Increment Financing) to see if Main Street will meet requirements to be added to the project list	<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from URD 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$650,000-\$900,000 for 5 blocks including street trees, furnishings, new lights (not including undergrounding utilities nor street work)
(9) South-town streetscape improvements	New & repaired sidewalks, possible bulb-outs, and streetscape furnishings including benches, bike racks, street lights, receptacles, drinking fountains, bollards, possible transit shelter, etc.			Research TIF (Tax Increment Financing) to see if Main Street will meet requirements to be added to the project list	<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$650,000-\$900,000 for 5 blocks including street trees, furnishings, new lights (not including undergrounding utilities nor street work)
(10) Commerce Street improvements & possible extension / connection	New streetscapes as described above. Also poss. new shelter & restrooms, bike fixing stations, lots of racks, re-striping. Possible connection in some form, through north and west to NW Main				<ol style="list-style-type: none"> 1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Hire consultant to design project 5.Look for additional funding (i.e. grants) 6.Work with developer to understand how plans mesh 	\$1,230,000-\$1,730,000

Urban Renewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
(11) Building façade improvements / building remodels + additions	Any additions to and remodels of existing structures to upgrade in any manner that adds value. Design standards as proposed herein and codified, can help guide in certain areas.				1.EDC roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District 4.Research programs in other cities A. What do other cities provide? B. What does the community want? C. Formalize for community	\$500,000 will vary greatly depending on scope, extent, and nature of each project
(12) New streets, extensions, & infrastructure for new developments	Extensions of streets and infrastructure to serve new residential, industrial and other opportunities particularly on the lands newly added within the expanded Urban Growth Boundary.					Costs to be determined, will vary widely depending on scope, extent, length and other factors. Possibly \$ 150,000 to \$ 250,000 per block for new street & curb not including sidewalks.
(13) Multi-use trail extensions & new trails	Significant and varied extensions of trails per the Banks Parks Plan, such as the B/V trail along the RR to continue SE and join with other regional planned trails.					\$825,000- \$1,100,000
(14) Park upgrades & improvements	Continuing upgrades, new features, and maintenance and improvements of existing parks. Possible new park additions per Parks Plan and as triggered by growth, etc					\$25,000-\$150,000 will vary greatly depending on nature of improvement or new facility.
(15) New building structures	Any new structures and developments, including infill structures on urbanized lots. Design standards as proposed herein and codified, can help guide new structures designs & siting.				1.EDC Roadmap receive info 2.Zone Update, Planning Code, Design Standards 3.Build funds from Urban Renewal District	\$1,000,000 will vary greatly depending on scope, extent, and nature of each project
(16) Implement Parking Management Plan	Parking management plan to determine available parking supply in city limits, lay framework for code modifications / shared-use agreements				In process - ongoing	Costs highly variable depending on final scope
(17) Community Organizations	A broad category including any organization, support, advocacy and/or maintenance group that lends energy, resources, organizational skills to realize and maintain projects / events					Costs highly variable, depending on organization, from zero to any other amount for operations, expenses, services, etc.
(18) Fire Department (assist with funding of capital projects)	Assist with funding of capital projects					\$1,445,000

Urban Renewal Agency (URA) vs. Vision 2037 Project List

Project	Additional Detail	Vision 2037	URD	Possible Funding	Next Steps	Estimated Cost
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